



Nota Uitvoering Grond- en Vastgoedbeleid 2020

Zo werken wij !

www.limburg.nl

provincie limburg



Nota Uitvoering Grond- en Vastgoedbeleid 2020

Zo werken wij !

Mei 2020



Inhoudsopgave

[illegible]



[Redacted]

[Redacted]

[Redacted]

[Redacted]

[Redacted]

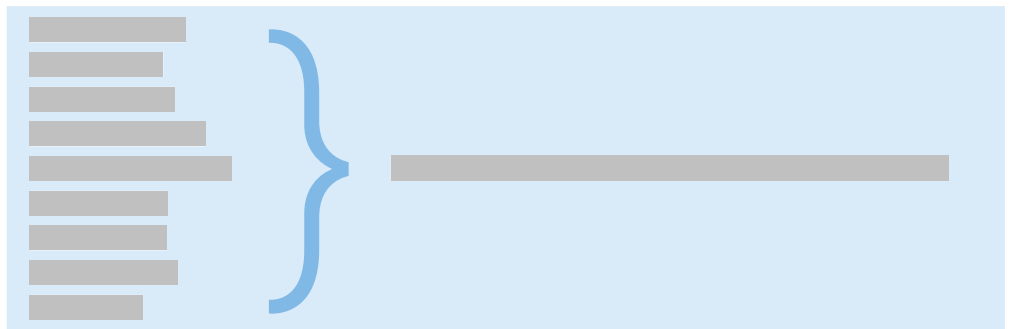
[Redacted]



[Redacted text block]

[Redacted text block]

[Redacted text block]



[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

- [Redacted text block]
- [Redacted text block]

-
- | Age Group | U.S. should take action to reduce greenhouse gas emissions | U.S. should not take action to reduce greenhouse gas emissions | U.S. should take action to reduce greenhouse gas emissions |
|-----------|--|--|--|
| 18-29 | 85% | 10% | 5% |
| 30-49 | 80% | 15% | 5% |
| 50-69 | 85% | 10% | 5% |

Response	Percentage
Yes, the U.S. should take action to address climate change	95%
No, the U.S. should not take action to address climate change	5%

Government	Percentage
Current government	85%
Previous government	15%

Government	Percentage
Current government	85%
Previous government	15%

Government	Percentage
Current government	85%
Previous government	15%

Government	Percentage
Current government	85%
Previous government	15%

© 2006 The Authors
Journal compilation © 2006 Blackwell Publishing Ltd

Age Group	Percentage
18-29	60%
30-49	60%
50-69	60%
70+	60%
Total	60%

Service	Percentage
Online banking	95%
Mobile banking	88%
ATM	85%
Branch	72%
Phone	65%

Response	Percentage
Yes	75%
No	25%

Government	Percentage
Current government	85%
Previous government	15%

Government	Percentage
Current government	85%
Previous government	15%

[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

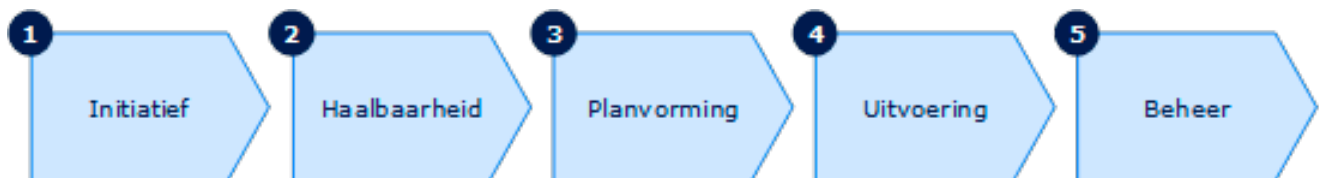
[Redacted text block]



3 Werkprocessen

3.1 Inleiding

De werkwijze binnen onze organisatie gaat uit van een procesgerichte uitvoering van activiteiten. In deze procesgerichte uitvoering staan vijf fasen centraal (zie onderstaande figuur).



Voor alle fasen geldt dat de directie in opdracht van het bestuur fungeert als opdrachtgever. Voor de start van een fase is altijd besluitvorming nodig op directie- en GS-niveau.

De activiteiten van het team Grond en Vastgoed bewegen zich op alle vijf de fasen.

Bij de uitvoering van haar taken binnen het team Grond en Vastgoed zijn de volgende werkprocessen van toepassing:

- [Redacted]
- [Redacted]
- Vestigen zakelijke rechten/kwalitatieve verplichting
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

In de volgende paragrafen worden deze werkprocessen aan de hand van de volgende aspecten verder uitgewerkt:

- Doelstelling
- Risico's en beheersmaatregelen
- Processtappen
- Werkwijze: procesbeschrijving in hoofdlijnen (incl. mandaten, standaarden en informatievoorziening)
- Financieel-administratieve aspecten

[illegible]

<div> <div></div> <div></div> </div>	<div></div>	
	<div></div>	<div></div>
	<div></div>	<div></div>
	<div></div>	<div></div>
	<div></div>	<div></div>
	<div></div>	<div></div>
	<div></div>	<div></div>
	<div></div>	<div></div>
	<div></div>	<div></div>
	<div></div>	<div></div>
<div> <div></div> <div></div> </div>	<div></div>	
<div> <div></div> <div></div> </div>	<div></div>	
<div> <div></div> <div></div> </div>	<div></div>	
	<div></div>	
	<div></div>	
	<div></div>	
	<div></div>	
	<div></div>	
	<div></div>	
	<div></div>	
	<div></div>	
	<div></div>	
<div> <div></div> <div></div> </div>	<div></div>	
<div> <div></div> <div></div> </div>	<div></div>	
<div> <div></div> <div></div> </div>	<div></div>	

Overall Project Summary		
Project Overview	Project Name: [Redacted]	
	Project Manager: [Redacted]	
	Project Start Date: [Redacted]	
	Project End Date: [Redacted]	
	Project Budget: [Redacted]	
	Project Status: [Redacted]	
	Project Description: [Redacted]	
	Project Objectives: [Redacted]	
	Project Risks: [Redacted]	
	Project Deliverables: [Redacted]	
Team Structure	Team Lead: [Redacted]	
	Team Members: [Redacted]	
	Team Roles: [Redacted]	
	Team Responsibilities: [Redacted]	
	Team Performance: [Redacted]	
Financial Overview	Total Budget: [Redacted]	
	Actual Spend: [Redacted]	
	Budget Variance: [Redacted]	
	Forecasted Spend: [Redacted]	
	Budget Breakdown: [Redacted]	
	Financial Status: [Redacted]	
	Financial Risks: [Redacted]	
	Financial Deliverables: [Redacted]	
	Financial Objectives: [Redacted]	
	Financial Risks: [Redacted]	
Operational Overview	Operational Status: [Redacted]	
	Operational Risks: [Redacted]	
	Operational Deliverables: [Redacted]	
	Operational Objectives: [Redacted]	
	Operational Risks: [Redacted]	
	Operational Deliverables: [Redacted]	
	Operational Objectives: [Redacted]	
	Operational Risks: [Redacted]	
	Operational Deliverables: [Redacted]	
	Operational Objectives: [Redacted]	
Compliance Overview	Compliance Status: [Redacted]	
	Compliance Risks: [Redacted]	
	Compliance Deliverables: [Redacted]	
	Compliance Objectives: [Redacted]	
	Compliance Risks: [Redacted]	
	Compliance Deliverables: [Redacted]	
	Compliance Objectives: [Redacted]	
	Compliance Risks: [Redacted]	
	Compliance Deliverables: [Redacted]	
	Compliance Objectives: [Redacted]	

[illegible]

[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

Overall Project Summary		
Project Overview	Project Name: [Redacted]	
	Project ID: [Redacted]	
	Project Manager: [Redacted]	
	Project Start Date: [Redacted]	
	Project End Date: [Redacted]	
	Project Status: [Redacted]	
	Project Budget: [Redacted]	
	Project Scope: [Redacted]	
	Project Risks: [Redacted]	
	Project Deliverables: [Redacted]	
	Project Stakeholders: [Redacted]	
	Project Communication: [Redacted]	
	Project Reporting: [Redacted]	
	Project Documentation: [Redacted]	
	Project Description: [Redacted]	
	Project Objectives: [Redacted]	
	Project Tasks: [Redacted]	
	Project Milestones: [Redacted]	
	Project Deliverables: [Redacted]	
	Project Schedule: [Redacted]	
	Project Budget: [Redacted]	
	Project Risks: [Redacted]	
	Project Quality: [Redacted]	
	Project Communication: [Redacted]	
	Project Performance: [Redacted]	
	Project Impact: [Redacted]	
	Project Feedback: [Redacted]	
	Project Lessons Learned: [Redacted]	
	Project Recommendations: [Redacted]	
	Project Status: [Redacted]	
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Redacted]		
Project Status: [Redacted]		
Project Budget: [Redacted]		
Project Risks: [Redacted]		
Project Quality: [Redacted]		
Project Communication: [Redacted]		
Project Performance: [Redacted]		
Project Impact: [Redacted]		
Project Feedback: [Redacted]		
Project Lessons Learned: [Redacted]		
Project Recommendations: [Red		

<div></div> <div></div>	<div></div> <div></div> <div></div> <div></div>
<div></div> <div></div> <div></div>	<div></div> <div></div> <div></div> <div></div> <div></div>
<div></div>	<div></div> <div></div>

<div></div>	<div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div>	
<div></div>	<div></div>	
<div></div>	<div></div> <div></div>	
<div></div> <div></div>	<div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div>	<div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div>
<div></div> <div></div>	<div></div>	
<div></div> <div></div> <div></div>	<div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div>	
<div></div> <div></div>	<div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div> <div></div>	
<div></div>	<div></div> <div></div> <div></div>	

[illegible]



3.4 Vestigen van kwalitatieve verplichtingen / zakelijke rechten

Inleiding

Een kwalitatieve verplichting ziet op de verplichting ten aanzien van een registergoed (perceel of onroerend goed) om iets te dulden of niet te doen. Bij overeenkomst kan worden bedongen dat deze verplichting zal overgaan op opvolgende eigenaren of rechthebbenden. De verplichting volgt aldus het registergoed. Het beding dient bij notariële akte te worden opgemaakt en worden ingeschreven in de openbare registers. Zij die het registergoed of een recht daarop verkrijgen, raken door de werking van het artikel van rechtswege gebonden aan het beding.

Bij de verkoop van gronden die bedoeld zijn voor natuurontwikkeling wordt meestal een kwalitatieve verplichting opgenomen voor welk natuurdoeltype ze ingericht en gebruikt moeten worden. Ook bij zelfrealisatie wordt van dit instrument gebruik gemaakt.

Met een zakelijk recht wordt bedoeld een recht dat op een zaak of goed rust. Een zakelijk recht blijft rusten op een zaak, ongeacht of deze zaak verandert van eigenaar. Hierbij horen eigendomsrecht, mede-eigendom, recht van vruchtgebruik, recht van gebruik en recht van bewoning, erfdienstbaarheden, erfpacht en recht van opstal. Recht van pand en recht van hypotheek zijn wat men zakelijke zekerheidsrechten noemt en vallen onder hetzelfde regime als de zakelijke rechten.

Doelstelling

Het werkproces dient ervoor te zorgen dat geborgd wordt dat de natuurgronden worden ingericht en gebruikt voor het natuurdoeltype dat de Provincie voor ogen heeft, mede ter invulling van de ontwikkelopgave natuur (PS-besluit 20 december 2013 - bestuurs-overeenkomst grond). Tevens dient het proces ervoor te zorgen dat de wederpartij de kwalitatieve verplichtingen daadwerkelijk uitvoert en opvolgt. Voorts beoogt het proces te borgen dat de kwalitatieve verplichtingen en zakelijke rechten die gevestigd worden op een marktconforme wijze tot stand komen (als de Provincie bijvoorbeeld een sanerings-verplichting dient over te nemen, dan dient dit ook in de aankoop prijs verdisconteerd zijn). Tenslotte dienen de kwalitatieve verplichtingen en gevestigde zakelijke rechten tijdig, juist en volledig in de sub-administratie gronden en vastgoed (P8) worden verantwoord.

Risico's en beheersmaatregelen

Risico's ('key risks')	Beheersmaatregelen ('key controls')
Het risico dat onjuiste of onvolledige kwalitatieve verplichtingen of zakelijke rechten worden gevestigd die de provinciale doelen (bijv. Natuuropgave) dienen te borgen.	<ul style="list-style-type: none"> De medewerker grond en vastgoed die is belast met de voorbereiding van de aan- of verkoopovereenkomst bereidt een voorstel voor van op te nemen kwalitatieve verplichtingen en of zakelijke rechten in overleg met het beleidscluster (Natuur/PLA/Wegen). Verplichte consultatie met cluster JZI over de juridische formulering van de kwalitatieve verplichting en/of zakelijke recht in de aan- of verkoopakte. Zorgplicht notaris (objectieve beoordeling van kwalitatieve verplichtingen en zakelijke rechten). Uitvoeren kadastrale recherche bij aankopen teneinde te beoordelen welke kwalitatieve verplichtingen / zakelijke rechten zijn gevestigd op het grond- of vastgoedobject.
Het risico dat de wederpartij zich niet houdt aan de afgesproken kwalitatieve verplichtingen.	<ul style="list-style-type: none"> Controle op naleving kwalitatieve verplichtingen natuurgronden middels waarneming ter plaatse. Maatwerk controles voor overige kwalitatieve verplichtingen.
Het risico dat de kwalitatieve verplichtingen en/of zakelijke rechten niet op een marktconforme wijze tot stand komen.	<ul style="list-style-type: none"> Alle aankopen en verkopen worden verplicht getaxeerd door bevoegd onafhankelijke taxateur (bij complexe taxaties middels extern gecertificeerd taxateur). In de taxatie wordt bij de waardebeoordeling tevens rekening gehouden met eventuele kwalitatieve verplichtingen of gevestigde zakelijke rechten. Taxatierapport mag niet ouder dan 1 jaar zijn. Onafhankelijk treasury advies voor majeure aan- en verkopen waarbij financieel adviseur de waardebeoordeling inclusief de verdiscontering van kwalitatieve verplichtingen en of zakelijk rechten in de aan- of verkoopprijs vanuit 'second line of defense' rol toetst. Zorgplicht notaris (objectieve beoordeling van akte van levering waaronder prijs en gevestigde kwalitatieve verplichtingen en zakelijke rechten).
Het risico dat de kwalitatieve verplichtingen en/of zakelijke rechten niet tijdig, juist of volledig in de sub-administratie P8 wordt verwerkt.	<ul style="list-style-type: none"> Alle aan- en verkoopovereenkomsten lopen via het grondbedrijf (volledigheid) Alle kadastrale wijzigingen worden centraal aangeleverd bij het grondbedrijf en hiermee kan de volledigheid van aan- en verkopen en de daarin opgenomen kwalitatieve verplichtingen en zakelijke rechten worden bewaakt. Steekproefsgewijze audit op tijdige, juiste en volledige administratie van kwalitatieve verplichtingen en gevestigde zakelijke rechten in P8.

Processtappen

De processtappen voor het werkproces vestigen van kwalitatieve verplichtingen/zakelijke rechten:



Werkwijze (procesbeschrijving in hoofdlijnen)

1. Vastleggen kwalitatieve verplichting in overeenkomst werkproces: vestigen van kwalitatieve verplichtingen / zakelijk recht																							
Wie doet wat en hoe?	<ul style="list-style-type: none"> Het vestigen van een kwalitatieve verplichting start bij de beleidsmedewerker van het betreffende cluster die beschrijft welke kwalitatieve verplichting er op een perceel gevestigd moet worden. Grondverwerver stelt, aan de hand van format, de concept (beheer)overeenkomst op. De juridische adviseur toetst de (beheer)overeenkomst. De grondverwerver draagt zorg voor ondertekening van de overeenkomst door de wederpartij (bijv. terrein beherende organisaties). De concept (beheer)overeenkomst wordt via het RO Grondbedrijf ter goedkeuring voorgelegd aan Ph Grondbedrijf. Na ontvangst goedkeuring wordt de (beheer)overeenkomst daarna ter ondertekening voorgelegd aan manager Grond en Vastgoed. Na ondertekening van de (beheer)overeenkomst wordt overgegaan tot het opstellen van een concept akte tot het vestigen van een kwalitatieve verplichting door een notaris. Na toetsing van de concept-akte door de juridische adviseur passeert de definitieve akte. De kwalitatieve verplichting wordt vastgelegd in P8. Het vestigen van een kwalitatieve verplichting kan ook onderdeel uitmaken van een aankoopplan (zie ook processtap 'opstellen aankoopplan' van het werkproces 'Grond- en vastgoed aankopen in opdracht). De financial interne auditors controleren steekproefsgewijs of de kwalitatieve verplichtingen en zakelijke rechten tijdig, juist en volledig zijn vastgelegd in P8. 																						
Waarmee?	<ul style="list-style-type: none"> Oprachten vanuit beleidscluster 																						
Wanneer?	<ul style="list-style-type: none"> Zodra opdracht is verkregen van beleidsmedewerker die een kwalitatieve verplichting op een perceel wil vestigen. 																						
Met welke mandaten (RASCI)?	<p>Bevoegdheden en verantwoordelijkheden</p> <table> <tr> <td>R</td><td>Beleidsmedewerker</td><td>Vorbereiding concept (beheer)overeenkomst</td></tr> <tr> <td></td><td>Grondverwerver</td><td>Opstellen concept (beheer)overeenkomst</td></tr> <tr> <td>A</td><td>Manager Grond en Vastgoed</td><td>Ondertekenen (beheer)overeenkomst</td></tr> <tr> <td>S</td><td>Juridische adviseur</td><td>Controle juistheid en volledigheid concept overeenkomst en concept akte</td></tr> <tr> <td>C</td><td>Ph Grondbedrijf (via RO)</td><td>Goedkeuring Ph concept (beheer)overeenkomst kwalitatieve verplichting</td></tr> <tr> <td>I</td><td>Grondverwerver</td><td>Definitieve (beheer)overeenkomst en akte</td></tr> <tr> <td></td><td>Manager Grond en Vastgoed</td><td>Idem</td></tr> </table>		R	Beleidsmedewerker	Vorbereiding concept (beheer)overeenkomst		Grondverwerver	Opstellen concept (beheer)overeenkomst	A	Manager Grond en Vastgoed	Ondertekenen (beheer)overeenkomst	S	Juridische adviseur	Controle juistheid en volledigheid concept overeenkomst en concept akte	C	Ph Grondbedrijf (via RO)	Goedkeuring Ph concept (beheer)overeenkomst kwalitatieve verplichting	I	Grondverwerver	Definitieve (beheer)overeenkomst en akte		Manager Grond en Vastgoed	Idem
R	Beleidsmedewerker	Vorbereiding concept (beheer)overeenkomst																					
	Grondverwerver	Opstellen concept (beheer)overeenkomst																					
A	Manager Grond en Vastgoed	Ondertekenen (beheer)overeenkomst																					
S	Juridische adviseur	Controle juistheid en volledigheid concept overeenkomst en concept akte																					
C	Ph Grondbedrijf (via RO)	Goedkeuring Ph concept (beheer)overeenkomst kwalitatieve verplichting																					
I	Grondverwerver	Definitieve (beheer)overeenkomst en akte																					
	Manager Grond en Vastgoed	Idem																					
Met welke standaarden en formats?	<ul style="list-style-type: none"> Standaard (beheer)overeenkomst voor kwalitatieve verplichting 																						
Rapportage & Informatievoorziening	<ul style="list-style-type: none"> In management rapportage grond- en vastgoed is overzicht opgenomen van de voortgang van de ontwikkeling opgave natuur (o.a. op basis van overeengekomen kwalitatieve verplichtingen). In de reguliere P&C-producten (begroting en jaarrekening) wordt de voortgang van de ontwikkelopgave natuur inclusief een verantwoording van nieuwe gerealiseerde natuur-gebieden (gebaseerd op de kwalitatieve verplichtingen). 																						
Registratie basisgegevens	<ul style="list-style-type: none"> De (beheer)overeenkomst en de akte met de kwalitatieve verplichting wordt vastgelegd bij het betreffende object in informatiesysteem P8. 																						
Resultaat	<ul style="list-style-type: none"> Definitieve (beheer)overeenkomst met kwalitatieve verplichting Definitieve akte (idem) 																						

2. Vastleggen zakelijk recht in overeenkomst werkproces: vestigen van kwalitatieve verplichtingen / zakelijk recht																							
Wie doet wat en hoe?	<ul style="list-style-type: none"> Het vestigen van een zakelijk recht (bijv. recht van vruchtgebruik, recht van gebruik en recht van bewoning, erfdienstbaarheden, erfpacht en recht van opstal) start bij de beleidsmedewerker van het betreffende cluster die beschrijft welk zakelijk recht er op een perceel gevestigd moet worden. De betrokken grondverwerver stelt, aan de hand van format, de concept overeenkomst op. De juridische adviseur toetst de overeenkomst. De grondverwerver draagt zorg voor ondertekening van de overeenkomst door de wederpartij. N.B. Het zakelijk recht kan ook worden opgenomen in de koopovereenkomst van een object, in dat geval wordt verwezen naar de processtap 'Aankopen' van het werkproces 'Grond- en vastgoedaankopen in opdracht'. De concept overeenkomst wordt via het RO Grondbedrijf ter goedkeuring voorgelegd aan Ph Grondbedrijf. Na ontvangst goedkeuring wordt de overeenkomst daarna ter ondertekening voorgelegd aan manager Grond en Vastgoed. Na ondertekening van de overeenkomst wordt overgegaan tot het opstellen van een concept akte tot het vestigen van het zakelijk recht oor een notaris (bijv. hypotheekakte, erfdienstbaarheid). Na toetsing van de concept-akte door de juridische adviseur passeert de definitieve akte. Medewerker grond en vastgoed legt het zakelijke recht vast in P8 inclusief de daarbij behorende overeenkomst en akte. 																						
Waarmee?	<ul style="list-style-type: none"> Opdrachten vanuit willekeurig cluster dat zakelijk recht gevestigd dient te worden. 																						
Wanneer?	<ul style="list-style-type: none"> Zodra opdracht is verkregen van beleidsmedewerker die een zakelijke recht op een object wil vestigen. 																						
Met welke mandaten (RASCI)?	Bevoegdheden en verantwoordelijkheden <table> <tr> <td>R</td><td>Beleidsmedewerker</td><td>Vorbereiding concept overeenkomst</td></tr> <tr> <td></td><td>Grondverwerver</td><td>Opstellen concept-overeenkomst</td></tr> <tr> <td>A</td><td>Manager Grond en Vastgoed</td><td>Ondertekenen overeenkomst</td></tr> <tr> <td>S</td><td>Juridische adviseur</td><td>Controle juistheid en volledigheid concept overeenkomst en concept akte</td></tr> <tr> <td>C</td><td>Ph Grondbedrijf (via RO)</td><td>Goedkeuring Ph concept overeenkomst zakelijk recht</td></tr> <tr> <td>I</td><td>Grondverwerver</td><td>Definitieve overeenkomst en akte</td></tr> <tr> <td></td><td>Manager Grond en Vastgoed</td><td>Idem</td></tr> </table>		R	Beleidsmedewerker	Vorbereiding concept overeenkomst		Grondverwerver	Opstellen concept-overeenkomst	A	Manager Grond en Vastgoed	Ondertekenen overeenkomst	S	Juridische adviseur	Controle juistheid en volledigheid concept overeenkomst en concept akte	C	Ph Grondbedrijf (via RO)	Goedkeuring Ph concept overeenkomst zakelijk recht	I	Grondverwerver	Definitieve overeenkomst en akte		Manager Grond en Vastgoed	Idem
R	Beleidsmedewerker	Vorbereiding concept overeenkomst																					
	Grondverwerver	Opstellen concept-overeenkomst																					
A	Manager Grond en Vastgoed	Ondertekenen overeenkomst																					
S	Juridische adviseur	Controle juistheid en volledigheid concept overeenkomst en concept akte																					
C	Ph Grondbedrijf (via RO)	Goedkeuring Ph concept overeenkomst zakelijk recht																					
I	Grondverwerver	Definitieve overeenkomst en akte																					
	Manager Grond en Vastgoed	Idem																					
Met welke standaarden en formats?	<ul style="list-style-type: none"> Standaard overeenkomsten / tekstpassages voor de verschillende zakelijk rechten. 																						
Rapportage & Informatievoorziening	<ul style="list-style-type: none"> N.v.t 																						
Registratie basisgegevens	<ul style="list-style-type: none"> De overeenkomst en de akte met het zakelijk recht wordt vastgelegd bij het betreffende object in informatiesysteem P8. 																						
Resultaat	<ul style="list-style-type: none"> Definitieve overeenkomst met zakelijke recht Definitieve akte (idem) 																						

Financieel-administratieve aspecten

Indien het vastleggen van de kwalitatieve verplichtingen en/of zakelijke rechten financiële gevolgen heeft, worden deze vastgelegd in de financiële administratie K2F. De kwalitatieve verplichtingen en zakelijke rechten worden ook vastgelegd in de sub-administratie grond en vastgoed P8, inclusief de registratie en archivering van de aan- en verkoopakten en/of beheersovereenkomsten waar de kwalitatieve verplichtingen en zakelijke rechten in zijn opgenomen.

Overall Project Summary			
Project Overview	Project Name: [REDACTED]		
	Project ID: [REDACTED]		
	Project Manager: [REDACTED]		
	Project Start Date: [REDACTED]		
	Project End Date: [REDACTED]		
	Project Status: [REDACTED]		
	Project Description: [REDACTED]		
	Project Objectives: [REDACTED]		
Team Structure	Team Lead: [REDACTED]		
	Team Members: [REDACTED]		
	Team Roles: [REDACTED]		
	Team Contact Information: [REDACTED]		
Project Details	Project Description	Project Description: [REDACTED]	
		Project Objectives: [REDACTED]	
		Project Scope: [REDACTED]	
		Project Budget: [REDACTED]	
		Project Risks: [REDACTED]	
	Project Schedule	Project Timeline: [REDACTED]	
		Project Milestones: [REDACTED]	
		Project Deliverables: [REDACTED]	
		Project Dependencies: [REDACTED]	
		Project Resources: [REDACTED]	
Project Management	Project Communication: [REDACTED]		
	Project Reporting: [REDACTED]		
	Project Monitoring: [REDACTED]		
	Project Control: [REDACTED]		
Project Conclusion	Project Summary: [REDACTED]		
	Project Results: [REDACTED]		
	Project Lessons Learned: [REDACTED]		
	Project Recommendations: [REDACTED]		

Overall Summary	
Category A	Item A1: 100%
	Item A2: 95%
	Item A3: 90%
	Item A4: 85%
	Item A5: 80%
	Item A6: 75%
	Item A7: 70%
	Item A8: 65%
	Item A9: 60%
	Item A10: 55%
	Item A11: 50%
	Item A12: 45%
	Item A13: 40%
	Item A14: 35%
	Category B
Item B2: 85%	
Item B3: 80%	
Item B4: 75%	
Item B5: 70%	
Item B6: 65%	
Item B7: 60%	
Item B8: 55%	
Item B9: 50%	
Item B10: 45%	
Category C	Item C1: 95%
	Item C2: 90%
	Item C3: 85%
	Item C4: 80%
	Item C5: 75%
Category D	Item D1: 90%
	Item D2: 85%
	Item D3: 80%
	Item D4: 75%
	Item D5: 70%
Category E	Item E1: 85%
	Item E2: 80%
	Item E3: 75%
	Item E4: 70%
	Item E5: 65%
Category F	Item F1: 80%
	Item F2: 75%
	Item F3: 70%
	Item F4: 65%
	Item F5: 60%
Category G	Item G1: 75%
	Item G2: 70%
	Item G3: 65%
	Item G4: 60%
	Item G5: 55%
Category H	Item H1: 70%
	Item H2: 65%
	Item H3: 60%
	Item H4: 55%
	Item H5: 50%
Category I	Item I1: 65%
	Item I2: 60%
	Item I3: 55%
	Item I4: 50%
	Item I5: 45%
Category J	Item J1: 60%
	Item J2: 55%
	Item J3: 50%
	Item J4: 45%
	Item J5: 40%
Category K	Item K1: 55%
	Item K2: 50%
	Item K3: 45%
	Item K4: 40%
	Item K5: 35%
Category L	Item L1: 50%
	Item L2: 45%
	Item L3: 40%
	Item L4: 35%
	Item L5: 30%
Category M	Item M1: 45%
	Item M2: 40%
	Item M3: 35%
	Item M4: 30%
	Item M5: 25%
Category N	Item N1: 40%
	Item N2: 35%
	Item N3: 30%
	Item N4: 25%
	Item N5: 20%
Category O	Item O1: 35%
	Item O2: 30%
	Item O3: 25%
	Item O4: 20%
	Item O5: 15%
Category P	Item P1: 30%
	Item P2: 25%
	Item P3: 20%
	Item P4: 15%
	Item P5: 10%
Category Q	Item Q1: 25%
	Item Q2: 20%
	Item Q3: 15%
	Item Q4: 10%
	Item Q5: 5%
Category R	Item R1: 20%
	Item R2: 15%
	Item R3: 10%
	Item R4: 5%
	Item R5: 0%
Category S	Item S1: 15%
	Item S2: 10%
	Item S3: 5%
	Item S4: 0%
	Item S5: 0%
Category T	Item T1: 10%
	Item T2: 5%
	Item T3: 0%
	Item T4: 0%
	Item T5: 0%
Category U	Item U1: 5%
	Item U2: 0%
	Item U3: 0%
	Item U4: 0%
	Item U5: 0%
Category V	Item V1: 0%
	Item V2: 0%
	Item V3: 0%
	Item V4: 0%
	Item V5: 0%
Category W	Item W1: 0%
	Item W2: 0%
	Item W3: 0%
	Item W4: 0%
	Item W5: 0%
Category X	Item X1: 0%
	Item X2: 0%
	Item X3: 0%
	Item X4: 0%
	Item X5: 0%
Category Y	Item Y1: 0%
	Item Y2: 0%
	Item Y3: 0%
	Item Y4: 0%
	Item Y5: 0%
Category Z	Item Z1: 0%
	Item Z2: 0%
	Item Z3: 0%
	Item Z4: 0%
	Item Z5: 0%

Service	Percentage
Online banking	95%
Mobile banking	90%
ATM	85%
Branch	70%

Response	Percentage
Yes	75%
No	25%
Don't know	10%

Government	Percentage
Current government	85%
Previous government	15%

Category	Value
Category 1	Value 1.1
Category 1	Value 1.2
Category 1	Value 1.3
Category 1	Value 1.4
Category 1	Value 1.5
Category 2	Value 2.1
Category 2	Value 2.2
Category 2	Value 2.3
Category 2	Value 2.4
Category 2	Value 2.5
Category 2	Value 2.6
Category 2	Value 2.7
Category 2	Value 2.8
Category 2	Value 2.9
Category 2	Value 2.10
Category 2	Value 2.11
Category 2	Value 2.12
Category 2	Value 2.13
Category 2	Value 2.14
Category 2	Value 2.15
Category 2	Value 2.16
Category 2	Value 2.17
Category 2	Value 2.18
Category 2	Value 2.19
Category 2	Value 2.20
Category 2	Value 2.21
Category 2	Value 2.22
Category 2	Value 2.23
Category 2	Value 2.24
Category 2	Value 2.25
Category 2	Value 2.26
Category 2	Value 2.27
Category 2	Value 2.28
Category 2	Value 2.29
Category 2	Value 2.30
Category 2	Value 2.31
Category 2	Value 2.32
Category 2	Value 2.33
Category 2	Value 2.34
Category 2	Value 2.35
Category 2	Value 2.36
Category 2	Value 2.37
Category 2	Value 2.38
Category 2	Value 2.39
Category 2	Value 2.40
Category 2	Value 2.41
Category 2	Value 2.42
Category 2	Value 2.43
Category 2	Value 2.44
Category 2	Value 2.45
Category 2	Value 2.46
Category 2	Value 2.47
Category 2	Value 2.48
Category 2	Value 2.49
Category 2	Value 2.50
Category 2	Value 2.51
Category 2	Value 2.52
Category 2	Value 2.53
Category 2	Value 2.54
Category 2	Value 2.55
Category 2	Value 2.56
Category 2	Value 2.57
Category 2	Value 2.58
Category 2	Value 2.59
Category 2	Value 2.60
Category 2	Value 2.61
Category 2	Value 2.62
Category 2	Value 2.63
Category 2	Value 2.64
Category 2	Value 2.65
Category 2	Value 2.66
Category 2	Value 2.67
Category 2	Value 2.68
Category 2	Value 2.69
Category 2	Value 2.70
Category 2	Value 2.71
Category 2	Value 2.72
Category 2	Value 2.73
Category 2	Value 2.74
Category 2	Value 2.75
Category 2	Value 2.76
Category 2	Value 2.77
Category 2	Value 2.78
Category 2	Value 2.79
Category 2	Value 2.80
Category 2	Value 2.81
Category 2	Value 2.82
Category 2	Value 2.83
Category 2	Value 2.84
Category 2	Value 2.85
Category 2	Value 2.86
Category 2	Value 2.87
Category 2	Value 2.88
Category 2	Value 2.89
Category 2	Value 2.90
Category 2	Value 2.91
Category 2	Value 2.92
Category 2	Value 2.93
Category 2	Value 2.94
Category 2	Value 2.95
Category 2	Value 2.96
Category 2	Value 2.97
Category 2	Value 2.98
Category 2	Value 2.99
Category 2	Value 2.100

© 2006 The Authors
Journal compilation © 2006 Blackwell Publishing Ltd

Government	Percentage
Current government	85%
Previous government	15%

Category	Item	Value
Category 1	Item 1.1	95
	Item 1.2	70
	Item 1.3	100
Category 2	Item 2.1	90
	Item 2.2	100
	Item 2.3	50
Category 3	Item 3.1	100
	Item 3.2	95
	Item 3.3	100
	Item 3.4	90
	Item 3.5	75

Government	Percentage
Current government	85%
Previous government	15%

Category	Item
Category 1	Item 1.1
	Item 1.2
	Item 1.3
	Item 1.4
	Item 1.5
Category 2	Item 2.1
	Item 2.2
	Item 2.3
	Item 2.4
	Item 2.5
	Item 2.6
	Item 2.7
Category 3	Item 3.1
	Item 3.2
	Item 3.3
	Item 3.4
	Item 3.5
	Item 3.6
	Item 3.7
	Item 3.8
	Item 3.9
	Item 3.10
Category 4	Item 4.1
	Item 4.2
	Item 4.3
	Item 4.4
	Item 4.5
	Item 4.6
	Item 4.7
	Item 4.8

[illegible]



<div></div> <div></div>	<div></div>	
	<div></div>	<div></div>
	<div></div>	<div></div>
	<div></div>	<div></div>
	<div></div>	<div></div>
	<div></div>	<div></div>
	<div></div>	<div></div>
<div></div>	<div></div>	
<div></div>	<div></div>	
<div></div>	<div></div>	
<div></div>	<div></div>	
<div></div>	<div></div>	
<div></div>	<div></div>	
<div></div>	<div></div>	



Government	Percentage
Current government	85%
Previous government	15%

Government	Percentage
Current government	85%
Previous government	15%

— 200 —

Government	Percentage
Current government	85%
Previous government	15%

© 2006 The Authors
Journal compilation © 2006 Blackwell Publishing Ltd

A horizontal bar chart titled 'U.S. should take action to address climate change' showing the percentage of respondents who believe the U.S. should take action to address climate change. The chart is broken down by age group (18-29, 30-49, 50-69, 70+) and gender (Male, Female). The y-axis lists the demographic groups, and the x-axis shows the percentage from 0 to 100. The bars are gray, and the chart includes a legend for gender.

Age Group	Gender	Percentage
18-29	Male	92%
	Female	92%
30-49	Male	93%
	Female	93%
50-69	Male	93%
	Female	93%
70+	Male	25%
	Female	25%
18-29	Male	98%
	Female	98%
30-49	Male	95%
	Female	95%
50-69	Male	98%
	Female	98%
70+	Male	82%
	Female	82%
18-29	Male	97%
	Female	97%
30-49	Male	95%
	Female	95%
50-69	Male	98%
	Female	98%
70+	Male	95%
	Female	95%

- [Redacted]
- [Redacted]
- [Redacted]

[Redacted]

■ [Redacted]

[Redacted]

[Redacted text block]

[Redacted text block]

- [Redacted list item]
- [Redacted list item]
- [Redacted list item]
- [Redacted list item]
- [Redacted list item]

[Redacted text block]

[Redacted text block]

- [Redacted list item]
- [Redacted list item]
- [Redacted list item]

- [Redacted list item]
- [Redacted list item]
- [Redacted list item]
- [Redacted list item]

- [Redacted list item]
- [Redacted list item]
- [Redacted list item]
- [Redacted list item]
- [Redacted list item]

- [Redacted list item]
- [Redacted list item]
- [Redacted list item]
- [Redacted list item]
- [Redacted list item]
- [Redacted list item]

- [Redacted list item]
- [Redacted list item]
- [Redacted list item]

- [Redacted list item]
- [Redacted list item]
- [Redacted list item]
- [Redacted list item]

[Redacted text block]

[Redacted text block]

[Redacted text block]



[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

[Redacted text]

A horizontal bar chart titled 'Percentage of respondents who believe that the government should take action to reduce greenhouse gas emissions'. The chart is divided into two main sections: 'By Age Group' and 'By Gender'. Each section contains five bars representing different age groups or genders. The bars are colored in a light blue/grey shade. The x-axis represents the percentage of respondents, ranging from 0 to 100. The y-axis lists the categories for each bar.

Category	Age Group / Gender	Percentage (%)
By Age Group	18-24	~85
	25-34	~75
	35-44	~65
	45-54	~55
	55+	~45
By Gender	Male	~75
	Female	~85
	Male	~75
	Female	~85
	Male	~75

[Redacted text block]

[Redacted text block]

[Redacted text block]

- [Redacted list item]

- [Redacted list item]

- [Redacted list item]

[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

Horizontal bar chart showing the percentage of respondents who believe that the current government is responsible for the economic crisis in the United States. The chart is divided into three sections: Total, Dem/Lean Dem, and Rep/Lean Rep. Each section shows the percentage of respondents who believe the current government is responsible for the economic crisis, broken down by age group (18-29, 30-49, 50-69, 70+).

Group	Age Group	Percentage
Total	18-29	41%
	30-49	38%
	50-69	35%
	70+	32%
Dem/Lean Dem	18-29	52%
	30-49	48%
	50-69	45%
	70+	42%
Rep/Lean Rep	18-29	28%
	30-49	25%
	50-69	22%
	70+	19%

[Redacted text block]

[Redacted text block]

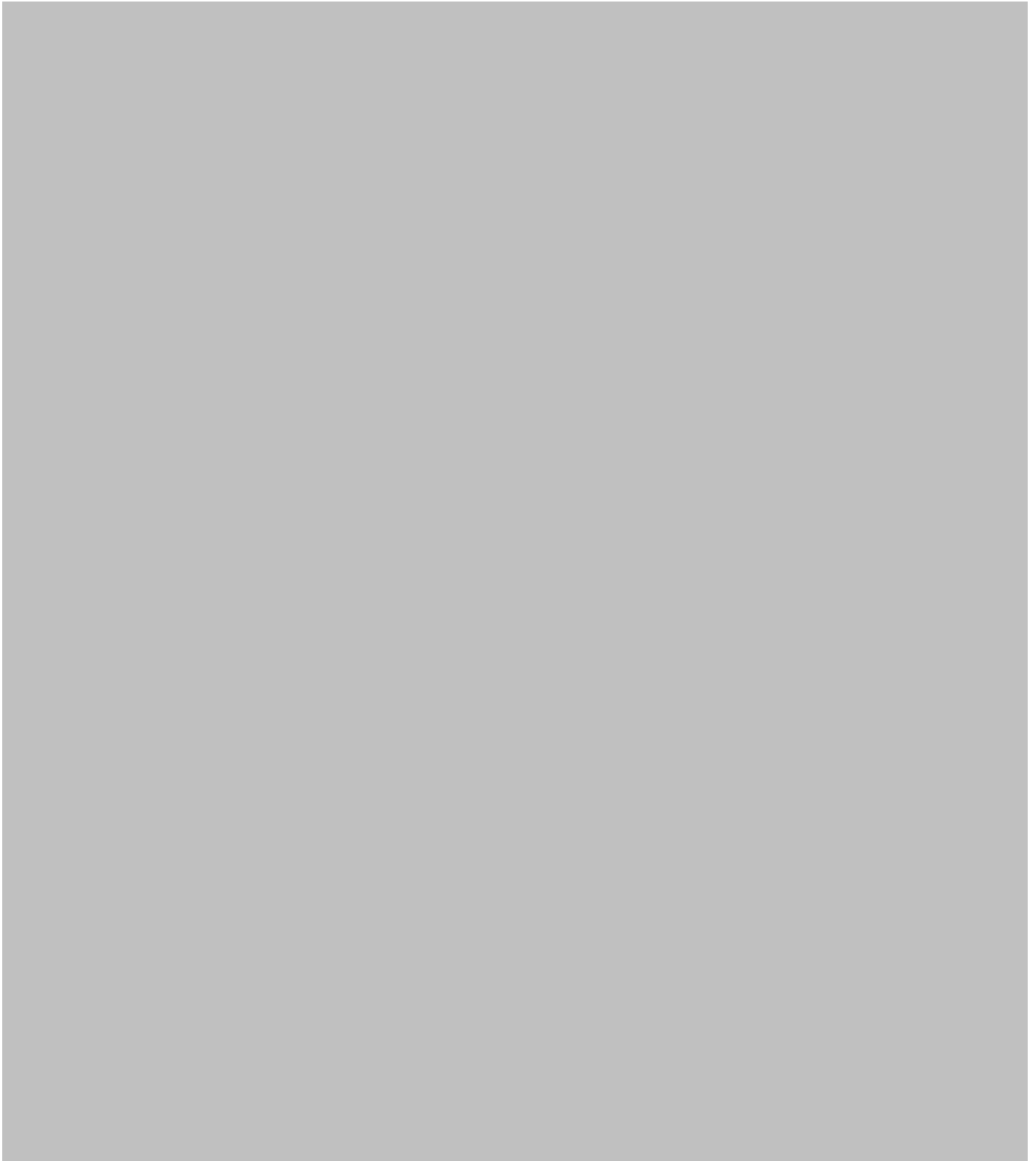
[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

5. [Redacted]
[Redacted]
[Redacted]
[Redacted]
[Redacted]
[Redacted]
[Redacted]
[Redacted]
[Redacted]





Colofon

Provincie Limburg

Limburglaan 10 Maastricht | Postbus 5700 6202 MA Maastricht

+31 (0)43 389 99 99 | postbus@prvlimburg.nl | www.limburg.nl

